

November 11, 2019

**OLRT Constructors**  
**7 Bayview Road**  
**Ottawa, Ontario**

**Attention: Bill McCormick**

Dear Mr. McCormick

**Re: Various subcontracts between OLRT Constructors ("ORLT") and R.W. Tomlinson Limited ("Tomlinson"); pursuant to a Construction Agreement, dated on or about Feb. 12, 2013, between Rideau Transit Group General Partnership ("RTG") and OLRT; pursuant to a Project Agreement, dated on or about Feb. 12, 2013, between the City of Ottawa and RTG**

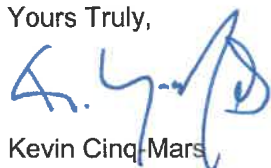
By contract and law, in excess of \$11,000,000 is past due and payable by OLRT to Tomlinson. This total includes more than \$8,200,000 of holdback funds on work that was performed as long as 4 years ago.

Based on meetings over the past several months regarding Tomlinson's subcontracts with OLRT, Tomlinson is not aware of any material construction-related disputes between the City of Ottawa and RTG/OLRT that justify ongoing delay(s) in payment(s).

Pursuant to Part II of the Construction Act, amounts payable to Tomlinson constitute trust funds for the benefit of Tomlinson, and Tomlinson's applicable sub-subcontractors. Tomlinson has a duty to pursue immediate payment of these funds for Tomlinson's sub-subcontractors. Tomlinson will be providing a copy of this letter to our sub-subcontractors and the City of Ottawa in that regard.

We trust that OLRT wants to resolve this issue without the unnecessary expense and trouble of legal proceedings.

Yours Truly,



Kevin Cinq-Mars  
President